

CDA Housing Operations

Agency Overview

Agency Mission

The mission of the Community Development Authority (CDA) Housing Operations is to provide affordable and well-maintained housing for eligible families and individuals in an environment that promotes personal safety, independence, and a sense of community.

Agency Overview

The Agency provides management, maintenance, and other resident services to CDA owned and operated public housing units and administers the Section 8 Housing Choice Voucher program. The goal of the Agency is to provide rental assistance to low-income families. CDA Housing Operations will advance this goal by maintaining the number of households receiving Section 8 Housing Choice Voucher assistance each month at approximately 1,700 and maintaining occupancy rates and service improvements for residents in CDA public housing.

2021 Budget Highlights

The 2021 Adopted Budget:

- Increases intergovernmental revenue based on HUD's funding formula (\$1.03m).
- Increases rent revenue based on occupancy and income (\$48,000).
- Increases Section 8 Housing Assistance Payments (\$919,000).
- Includes capital improvements to CDA sites funded through the HUD capital fund grant (\$1.79m). Planned projects in 2021 include:
 - All Public Housing Sites: In-unit flooring replacements, heating equipment replacements, accessibility improvements as needed, and parking lot improvements and sidewalk repairs as needed
 - Triangle Public Housing: Lighting upgrades
 - Tenney Park Apartments: Balcony and gutter replacements
 - Truax Park Apartments: Roof replacements
 - West Scattered Site Public Housing: Window and siding replacements and grounds improvements
 - Brittingham Apartments: Renovation of former MG&E electric room

CDA Housing OperationsFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
CDA	24,120,686	24,265,644	23,595,293	25,742,700	25,904,178	25,829,178
TOTAL	\$ 24,120,686	\$ 24,265,644	\$ 23,595,293	\$ 25,742,700	\$ 25,904,178	\$ 25,829,178

Agency Budget by Service

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Public Housing	7,783,133	8,276,982	7,314,472	8,816,355	8,965,192	8,890,192
Housing Vouchers	16,337,553	15,988,662	16,280,822	16,926,346	16,938,987	16,938,987
TOTAL	\$ 24,120,686	\$ 24,265,644	\$ 23,595,293	\$ 25,742,700	\$ 25,904,178	\$ 25,829,178

Agency Budget by Major-Revenue

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Intergov Revenues	(19,586,030)	(19,696,723)	(19,660,830)	(20,728,037)	(20,728,037)	(20,728,037)
Charges For Services	(3,681,727)	(3,687,951)	(3,244,928)	(3,689,138)	(3,689,138)	(3,689,138)
Investments & Other Contributions	(137,802)	(58,416)	(58,416)	(115,142)	(115,142)	(115,142)
Misc Revenue	(214,553)	(67,940)	(67,940)	(74,151)	(74,151)	(74,151)
Other Financing Source	(25,394)	(217,369)	(25,934)	(529,047)	(658,042)	(583,042)
Transfer In	(475,180)	(537,245)	(537,245)	(607,185)	(639,668)	(639,668)
TOTAL	\$ (24,120,686)	\$ (24,265,644)	\$ (23,595,293)	\$ (25,742,700)	\$ (25,904,178)	\$ (25,829,178)

Agency Budget by Major-Expenses

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Salaries	2,810,929	3,479,753	3,145,115	3,315,193	3,298,190	3,298,190
Benefits	981,806	934,493	939,865	1,036,223	1,058,961	1,058,961
Supplies	510,843	1,048,954	500,734	800,034	800,034	800,034
Purchased Services	16,519,111	17,538,123	17,812,839	19,092,131	19,088,304	19,088,304
Debt & Other Financing	2,549,518	466,737	402,155	603,821	385,235	385,235
Inter Depart Charges	846,192	839,828	836,828	820,766	848,099	848,099
Inter Depart Billing	(572,893)	(579,489)	(579,489)	(565,136)	(565,136)	(565,136)
Transfer Out	475,180	537,245	537,245	639,668	990,491	915,491
TOTAL	\$ 24,120,686	\$ 24,265,644	\$ 23,595,293	\$ 25,742,700	\$ 25,904,178	\$ 25,829,178

Service Overview

Service: Housing Vouchers

Citywide Element: Neighborhoods and Housing

Service Description

This service provides Section 8 housing vouchers across the City of Madison. The housing vouchers provide rental assistance to fill the gap between what low-income tenants can afford to pay and the actual cost of decent, safe, and sanitary housing. The voucher program serves households with incomes below 50 percent of area median income: priority is given to the elderly, disabled, families with minor children, chronically homeless veterans, and other targeted groups. The number of households receiving Section 8 housing assistance each month is approximately 1,700. This service also administers Port Housing Assistance Payments, which cover the billing for voucher recipients who are new to Madison or move to another housing authority. The goal of this service is to help chronically homeless individuals and families to become housed in permanently supported housing.

Major Budget Changes

- Housing Assistance Payments budget increased by \$919,000 from \$14.7m to \$15.6m, a 6.3% increase. The increase is based on projections from the federal Department of Housing and Urban Development (HUD). The increase in assistance payments is unlikely to increase the number of voucher holders since the cost per voucher has increased significantly in 2020 due to increasing rents and decreasing tenant income.

Activities Performed by this Service

- Section 8 Housing Assistance Payments: Direct payments made to landlords for housing low-income residents.
- Section 8 Administration: Expenses incurred to administer the Section 8 program.

Service Budget by Fund

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
General	-	-	-	-	-	-
Other-Expenditures	16,337,553	15,988,662	16,280,822	16,926,346	16,938,987	16,938,987
TOTAL	\$ 16,337,553	\$ 15,988,662	\$ 16,280,822	\$ 16,926,346	\$ 16,938,987	\$ 16,938,987

Service Budget by Account Type

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Revenue	(16,337,553)	(15,988,662)	(15,800,414)	(16,926,346)	(16,926,346)	(16,926,346)
Personnel	1,087,954	1,155,553	1,186,034	1,181,723	1,193,083	1,193,083
Non-Personnel	15,186,935	14,774,605	15,036,284	15,683,408	15,681,613	15,681,613
Agency Charges	62,664	58,504	58,504	61,215	64,291	64,291
TOTAL	\$ -	\$ -	\$ 480,408	\$ -	\$ 12,641	\$ 12,641

CDA Housing Operations

Function: Planning & Development

Service Overview

Service: Public Housing

Citywide Element: Neighborhoods and Housing

Service Description

This service provides public housing assistance across the City of Madison through Community Development Authority (CDA) owned and operated developments. The CDA owns, manages, and maintains 766 units of Low Rent Public Housing on 37 sites throughout the City with funding from the federal Department of Housing and Urban Development (HUD). It also owns, manages, and maintains 114 multi-family units with funding from Wisconsin Housing and Economic Development Authority (WHEDA). This service is available to residents with income below 80 percent of area median income, with priority given to the elderly, disabled, and families with minor children. Residents in CDA housing pay 30 percent of adjusted gross income for rent and utilities.

Major Budget Changes

- Reallocated CDA Housing payroll to CDA Redevelopment for asset management of new properties budgeted in CDA Redevelopment (\$54,000). CDA Redevelopment's assets and budget now include 32 public housing units that will be transferred at the end of 2020 from CDA Housing's East and West Assets Management Project (AMP) to the Madison Revitalization and Community Development Corporation (MRCDC), a 501c3 owned by the CDA.
- Finance Committee amendment #3 reduced CDA Housing's Transfer out to General by \$75,000 to budget Payment in Lieu of Taxes (PILOT) at the appropriate amount.

Activities Performed by this Service

- Central Operating Cost Center (COCC): Provides administrative support to the Public Housing program. The COCC collects and screens all program applications and provides policy, procurement, and financial oversight.
- East Asset Management Project (AMP): Provide 159 units in 39 buildings at six different physical locations. This activity includes all expenses to manage and maintain this physical property in accordance with federal requirements.
- West AMP: Provide 266 units in 43 buildings at 23 different physical locations. This activity includes all expenses to manage and maintain these properties in accordance with federal requirements.
- Triangle AMP: Provide 224 units in seven buildings at one physical location. This activity includes all expenses needed to manage and maintain these properties in accordance with federal requirements.
- Karabis Apartments: Provide 20 units in one building located at the Triangle Site. All of the units in this building are handicapped accessible. This activity includes all expenses needed to manage and maintain this building in accordance with CDA's contract with WHEDA.
- Parkside Apartments: Provide 94 units and one commercial space in five buildings at the Triangle Site. The commercial space is currently leased to Asian Foods. This activity includes all expenses needed to manage and maintain these buildings in accordance with CDA's contract with WHEDA.
- Truax Phase 1, LLC: Provide 71 units in six buildings located on the East Site, bordering Wright and Straubel Streets. This property includes 47 public housing units and 24 Project Based Section 8 voucher units, all of which are managed by the East Site Manager. This activity includes all tax credit compliance activities as well as all expenses needed to manage and maintain these properties in accordance with federal requirements.
- Truax Phase 2, LLC: Provide 48 units in three buildings located on the East Site. This property includes 40 public housing units and 8 Project Based Section 8 Voucher units. The CDA manages 40 units and Porchlight manages eight units. This activity includes all tax credit compliance activities as well as all expenses needed to manage and maintain these properties in accordance with federal requirements.

Service Budget by Fund

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
General	-	-	-	-	-	-
Other-Expenditures	7,783,133	8,276,982	7,314,472	8,816,355	8,965,192	8,890,192
TOTAL	\$ 7,783,133	\$ 8,276,982	\$ 7,314,472	\$ 8,816,355	\$ 8,965,192	\$ 8,890,192

Service Budget by Account Type

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Revenue	(7,783,133)	(8,276,982)	(7,794,879)	(8,816,355)	(8,977,833)	(8,902,833)
Personnel	2,704,780	3,258,693	2,898,947	3,169,693	3,164,068	3,164,068
Non-Personnel	4,867,717	4,816,454	4,216,690	5,452,247	5,582,452	5,507,452
Agency Charges	210,635	201,835	198,835	194,415	218,672	218,672
TOTAL	\$ -	\$ -	\$ (480,408)	\$ -	\$ (12,641)	\$ (12,641)

CDA Housing Operations

Function: Planning & Development

Line Item Detail

Agency Primary Fund: CDA

Intergovernmental Revenue

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Federal Revenues Operating	(18,171,873)	(17,677,294)	(17,641,401)	(18,551,503)	(18,551,503)	(18,551,503)
Federal Revenues Capital	(1,122,886)	(1,676,349)	(1,676,349)	(1,794,534)	(1,794,534)	(1,794,534)
Local Revenues Operating	(11,349)	(19,080)	(19,080)	(22,000)	(22,000)	(22,000)
Other Unit of Gov Rev Op	(279,922)	(324,000)	(324,000)	(360,000)	(360,000)	(360,000)
TOTAL	\$ (19,586,030)	\$ (19,696,723)	\$ (19,660,830)	\$ (20,728,037)	\$ (20,728,037)	\$ (20,728,037)

Charges for Service

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Misc Charges for Service	(96,220)	(150,307)	(85,850)	(103,950)	(103,950)	(103,950)
Reimbursement Of Expense	(1,939)	(1,000)	(5,113)	(1,000)	(1,000)	(1,000)
Dwelling Rent	(3,456,330)	(3,402,008)	(3,019,562)	(3,442,432)	(3,442,432)	(3,442,432)
Non Dwelling Rent	(127,239)	(134,636)	(134,403)	(141,756)	(141,756)	(141,756)
TOTAL	\$ (3,681,727)	\$ (3,687,951)	\$ (3,244,928)	\$ (3,689,138)	\$ (3,689,138)	\$ (3,689,138)

Investments & Contributions

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Interest	(132,406)	(58,416)	(58,416)	(115,142)	(115,142)	(115,142)
Contributions & Donations	(5,396)	-	-	-	-	-
TOTAL	\$ (137,802)	\$ (58,416)	\$ (58,416)	\$ (115,142)	\$ (115,142)	\$ (115,142)

Misc Revenue

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Miscellaneous Revenue	(214,553)	(67,940)	(67,940)	(74,151)	(74,151)	(74,151)
TOTAL	\$ (214,553)	\$ (67,940)	\$ (67,940)	\$ (74,151)	\$ (74,151)	\$ (74,151)

Other Finance Sources

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Tax Credit Funding	(25,394)	-	(25,934)	-	-	-
Fund Balance Applied	-	(217,369)	-	(529,047)	(658,042)	(583,042)
TOTAL	\$ (25,394)	\$ (217,369)	\$ (25,934)	\$ (529,047)	\$ (658,042)	\$ (583,042)

Transfer In

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Transfer In From CDA	(475,180)	(537,245)	(537,245)	(607,185)	(639,668)	(639,668)
TOTAL	\$ (475,180)	\$ (537,245)	\$ (537,245)	\$ (607,185)	\$ (639,668)	\$ (639,668)

Salaries

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Permanent Wages	2,539,514	3,034,669	2,808,143	3,233,503	3,199,226	3,199,226
Salary Savings	-	(46,950)	-	(119,622)	(102,348)	(102,348)
Pending Personnel	-	257,412	136,194	17,946	17,946	17,946
Premium Pay	11,351	10,596	15,352	10,408	10,408	10,408
Workers Compensation Wages	5,536	2,500	3,389	5,700	5,700	5,700
Compensated Absence	81,403	5,000	13,886	-	-	-
Hourly Wages	40,448	84,976	40,448	91,808	91,808	91,808
Overtime Wages Permanent	132,059	130,980	125,888	75,000	75,000	75,000
Overtime Wages Hourly	163	180	1,028	200	200	200
Election Officials Wages	454	390	788	250	250	250
TOTAL	\$ 2,810,929	\$ 3,479,753	\$ 3,145,115	\$ 3,315,193	\$ 3,298,190	\$ 3,298,190

Benefits

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Comp Absence Escrow	-	32,760	55,221	-	-	-
Health Insurance Benefit	376,434	430,828	429,855	471,771	497,679	497,679
Wage Insurance Benefit	8,400	7,868	8,959	8,892	9,161	9,161
WRS	177,234	198,138	200,340	212,488	210,687	210,687
FICA Medicare Benefits	203,417	223,786	222,481	236,206	234,568	234,568
Post Employment Health Plans	20,450	21,113	23,010	21,221	21,221	21,221
Other Post Emplmnt Benefit	23,946	-	-	85,645	85,645	85,645
Pension Expense	171,925	20,000	-	-	-	-
TOTAL	\$ 981,806	\$ 934,493	\$ 939,865	\$ 1,036,223	\$ 1,058,961	\$ 1,058,961

CDA Housing Operations

Function: Planning & Development

Line Item Detail

Agency Primary Fund: CDA

Supplies

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Office Supplies	17,192	18,071	20,009	21,520	21,520	21,520
Copy Printing Supplies	15,897	13,319	12,191	13,840	13,840	13,840
Furniture	-	-	5,269	10,100	10,100	10,100
Hardware Supplies	54,425	103,317	32,353	23,111	23,111	23,111
Software Lic & Supplies	5,372	7,349	632	11,432	11,432	11,432
Postage	36,310	35,742	27,200	45,058	45,058	45,058
Books & Subscriptions	354	30	-	30	30	30
Work Supplies	17,961	32,220	25,156	34,080	34,080	34,080
Asphalt Repair Materials	-	-	-	600	600	600
Janitorial Supplies	19,342	20,970	24,410	19,200	19,200	19,200
Safety Supplies	10,258	7,720	12,770	13,150	13,150	13,150
Snow Removal Supplies	4,057	7,450	5,091	14,900	14,900	14,900
Uniform Clothing Supplies	2,781	4,765	1,448	8,760	8,760	8,760
Food And Beverage	-	385	-	200	200	200
Building	2,769	100	-	-	-	-
Building Supplies	91,091	533,462	51,078	179,660	179,660	179,660
Electrical Supplies	22,710	31,310	13,408	24,760	24,760	24,760
HVAC Supplies	61,671	33,050	43,577	161,050	161,050	161,050
Plumbing Supplies	58,478	57,295	54,788	65,575	65,575	65,575
Landscaping Supplies	2,290	1,750	777	9,000	9,000	9,000
Machinery And Equipment	19,811	1,515	3,184	86,000	86,000	86,000
Equipment Supplies	68,075	139,135	167,392	58,008	58,008	58,008
TOTAL	\$ 510,843	\$ 1,048,954	\$ 500,734	\$ 800,034	\$ 800,034	\$ 800,034

Purchased Services

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Natural Gas	176,798	185,327	185,327	183,300	183,300	183,300
Electricity	349,473	364,619	364,619	349,700	349,700	349,700
Water	209,237	184,087	184,087	210,000	210,000	210,000
Sewer	164,978	164,954	164,954	173,850	173,850	173,850
Stormwater	57,213	57,992	57,992	58,600	58,600	58,600
Telephone	34,660	33,526	33,865	35,426	31,599	31,599
Cellular Telephone	15,104	17,686	19,232	24,182	24,182	24,182
Systems Comm Internet	3,740	3,420	3,987	4,490	4,490	4,490
Building Improv Repair Maint	277,266	914,568	301,470	604,150	604,150	604,150
Waste Disposal	121,990	111,257	114,688	136,500	136,500	136,500
Fire Protection	3,303	-	21,299	31,650	31,650	31,650
Pest Control	76,916	68,794	52,619	73,475	73,475	73,475
Elevator Repair	55,397	44,923	44,923	44,600	44,600	44,600
Grounds Improv Repair Maint	35,549	-	393,205	678,000	678,000	678,000
Landscaping	101,997	63,400	71,417	88,840	88,840	88,840
Snow Removal	-	-	2,076	-	-	-
Office Equipment Repair	454	-	-	-	-	-
Equipment Mntc	44,593	14,216	33,243	38,700	38,700	38,700
System & Software Mntc	45,412	40,962	73,246	65,861	65,861	65,861
Rental Of Equipment	1,390	1,125	-	-	-	-
Recruitment	2,432	683	70	900	900	900
Mileage	2,582	2,409	698	1,589	1,589	1,589
Conferences & Training	70,787	39,935	43,715	68,958	68,958	68,958
Memberships	9,564	9,699	13,697	10,230	10,230	10,230
Audit Services	42,445	35,010	34,417	33,870	33,870	33,870
Bank Services	70	200	49	60	60	60
Legal Services	1,812	5,765	1,802	4,800	4,800	4,800
Credit Card Services	-	3,800	-	-	-	-
Collection Services	46	100	23	100	100	100
Storage Services	2,882	3,035	873	2,580	2,580	2,580
Consulting Services	27,925	48,320	56,901	35,353	35,353	35,353
Advertising Services	335	5,000	556	600	600	600
Engineering Services	3,937	-	30,824	20,000	20,000	20,000
Inspection Services	51,680	23,330	(2,049)	8,300	8,300	8,300
Parking Towing Services	9,213	6,024	7,722	-	-	-
Investigative Services	9,365	8,320	21,732	18,160	18,160	18,160
Security Services	2,799	162,086	226,607	141,510	141,510	141,510
Interpreters Signing Services	296	700	-	350	350	350
Transportation Services	305	-	314	-	-	-
Program Services	-	-	-	9,500	9,500	9,500

CDA Housing Operations

Function: Planning & Development

Line Item Detail

Agency Primary Fund: CDA

Other Services & Expenses	24,759	25,714	58,270	126,703	126,703	126,703
Grants	131,528	-	-	-	-	-
Port Housing Assistance Pmts	629,405	700,000	570,225	625,000	625,000	625,000
Housing Assistance Payments	13,430,456	13,960,646	14,303,383	14,954,898	14,954,898	14,954,898
Portable Voucher Adm Fees	37,670	31,299	36,192	22,000	22,000	22,000
Bad Debt Expense	32,969	22,000	43,044	29,500	29,500	29,500
Property Insurance	150,525	172,591	172,591	174,246	174,246	174,246
Taxes & Special Assessments	66,984	-	66,984	-	-	-
Permits & Licenses	870	600	1,949	1,600	1,600	1,600
TOTAL	\$ 16,519,111	\$ 17,538,123	\$ 17,812,839	\$ 19,092,131	\$ 19,088,304	\$ 19,088,304

Debt & Other Financing

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Interest	170,269	44,726	170,269	39,718	39,718	39,718
Paying Agent Services	13,794	13,300	13,300	13,300	13,300	13,300
PILOT	218,586	195,356	218,586	218,586	-	-
Depreciation	(0)	-	-	-	-	-
Fund Balance Generated	2,146,869	-	-	-	-	-
Contingent Reserve	-	213,355	-	332,217	332,217	332,217
TOTAL	\$ 2,549,518	\$ 466,737	\$ 402,155	\$ 603,821	\$ 385,235	\$ 385,235

Inter-Departmental Charges

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
ID Charge From Engineering	80,430	80,430	80,430	80,430	80,430	80,430
ID Charge From Fleet Services	97,950	77,493	77,493	75,200	102,533	102,533
ID Charge From Traffic Eng	-	3,000	-	-	-	-
ID Charge From Insurance	44,264	57,331	57,331	48,000	48,000	48,000
ID Charge From Workers Comp	50,655	42,085	42,085	52,000	52,000	52,000
ID Charge From CDA Manageme	504,043	509,282	509,282	494,904	494,904	494,904
ID Charge From CDA Bookkeepin	68,850	70,207	70,207	70,232	70,232	70,232
TOTAL	\$ 846,192	\$ 839,828	\$ 836,828	\$ 820,766	\$ 848,099	\$ 848,099

Inter-Departmental Billings

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
ID Billing To CDA Management	(504,043)	(509,282)	(509,282)	(494,904)	(494,904)	(494,904)
ID Billing To CDA Bookkeeping	(68,850)	(70,207)	(70,207)	(70,232)	(70,232)	(70,232)
TOTAL	\$ (572,893)	\$ (579,489)	\$ (579,489)	\$ (565,136)	\$ (565,136)	\$ (565,136)

Transfer Out

	2019 Actual	2020 Adopted	2020 Projected	2021 Request	2021 Executive	2021 Adopted
Transfer Out To General	-	-	-	-	295,000	220,000
Transfer Out To Debt Service	-	-	-	-	55,823	55,823
Transfer Out To CDA	475,180	537,245	537,245	639,668	639,668	639,668
TOTAL	\$ 475,180	\$ 537,245	\$ 537,245	\$ 639,668	\$ 990,491	\$ 915,491

CDA Housing Operations

Function: Planning & Development

Position Summary

Classification	CG	2020 Budget		Request	2021 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	
ADMIN ANAL 2-18	18	1.00	72,903	1.00	73,633	1.00	73,633	1.00	73,633
ADMIN CLK 1-20	20	1.00	50,906	1.00	51,415	1.00	51,415	1.00	51,415
ADMIN SUPV-18	17	3.00	176,984	3.00	178,752	3.00	178,751	3.00	178,751
BUILDING MAINT COORD-16	16	3.00	184,569	3.00	186,414	3.00	186,414	3.00	186,414
CDA SECURITY MONITOR-16 PT	16	0.60	30,719	1.00	51,544	1.00	51,544	1.00	51,544
CLERK-TYP 2-20	20	1.00	40,545	1.00	40,950	1.00	40,950	1.00	40,950
CUSTODIAL WKR 2-16	16	4.00	212,760	4.00	214,887	4.00	214,886	4.00	214,886
HEARINGS/ACCOM SPEC2-18	18	1.00	64,309	1.00	64,952	1.00	64,952	1.00	64,952
HSG ASST PROGRAM SUPV-18	18	1.00	84,479	1.00	85,323	1.00	85,323	1.00	85,323
HSG MAINT WKR-16	16	5.00	279,887	5.00	282,683	5.00	282,682	5.00	282,682
HSG MOD GRTS MGR-18	18	1.00	67,160	1.00	67,831	1.00	67,831	1.00	67,831
HSG OPER ANALYST-18	18	1.00	86,072	1.00	86,932	1.00	86,932	1.00	86,932
HSG OPER PROG MGR-18	18	1.00	103,658	1.00	104,694	1.00	104,694	1.00	104,694
HSG SITE MGR-18	18	3.00	247,235	3.00	249,705	3.00	249,705	3.00	249,705
HSG SPEC 1-20	20	1.00	60,249	1.00	60,851	1.00	60,851	1.00	60,851
HSG SPEC 2-20	20	4.00	248,863	4.00	251,349	4.00	251,349	4.00	251,349
HSG SPEC 3-20	20	1.00	68,905	1.00	69,594	1.00	69,594	1.00	69,594
HSG SPEC OUTREACH COORD-20	20	0.50	33,129	0.50	33,460	0.50	33,460	0.50	33,460
INFORMATION CLERK-20	20	2.00	94,576	2.00	95,522	2.00	95,522	2.00	95,522
MAINT MECH 1-16	16	1.00	65,650	1.00	66,307	1.00	66,307	1.00	66,307
MAINT MECH 2-16	16	3.00	209,691	3.00	211,785	3.00	211,785	3.00	211,785
PAINTER-71	71	1.00	64,113	1.00	64,754	1.00	64,754	1.00	64,754
PROGRAM ASST 1-20	20	3.00	179,882	3.00	181,680	3.00	181,679	3.00	181,679
PROGRAM ASST 2-20	20	1.00	58,494	1.00	59,077	1.00	59,077	1.00	59,077
SECTION 8 INSPECTOR-16	16	2.00	124,682	2.00	125,928	2.00	125,928	2.00	125,928
TENANT SVS AIDE-20	20	4.00	215,254	4.00	217,405	4.00	217,405	4.00	217,405
TOTAL		50.10	3,125,674	50.50	3,177,427	50.50	3,177,423	50.50	3,177,423

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.